BUDGET REPORT FOR THE YEAR ENDING AUGUST 31, 2017

[School Act, Sections 147(2)(b) and 276]

Grande Yellowhead Public School Division No. 77

Legal Name of School Jurisdiction

Telephone 780-723-4471 Facsimile 780-723-2414

Telephone & Fax Numbers, Email Address

	BOARD CHAIR
B. Rosaduik	BAASO
Name	Signature
S	SUPERINTENDENT
C. Gray	Con n
Name	Signature
SECRETARY	TREASURER or TREASURER
E. Latka	Amand Las to
Name	Signature
Certified as an accurate summary of t	the year's budget as approved by the Board
of Trustees at its meeting held on	June 1, 2016 . Date

Version: 160422

c.c. Alberta Education

c/o Robert Mah, Financial Reporting & Accountability Branch 8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5

E-MAIL: Robert.Mah@gov.ab.ca (780-427-3855)

Page

TABLE OF CONTENTS

BUDGETED STATEMENT OF OPERATIONS & ALLOCATION OF EXPENSES (BY OBJECT)	3
BUDGETED SCHEDULE OF FEE REVENUE	4
PROJECTED STATEMENT OF CHANGES IN ACCUMULATED OPERATING SURPLUS (2015/2016 & 2016/2017)	5
SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES (2016/2017, 2017/2018 & 2018/2019)	6
ANTICIPATED CHANGES IN ACCUMULATED OPERATING SURPLUS (SUPPLEMENTARY INFORMATION)	7 & 8
PROJECTED STUDENT STATISTICS	9
PROJECTED STAFFING STATISTICS	10
Color coded cells: grey cells: require the input of data/descriptors wherever applicable. salmon cells: contain referenced juris. information - protected white cells: within text boxes REQUIRE the input of green cells: within text boxes REQUIRE the input of green cells: populated based on information previously submitted	
HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2016/2017 BUDGE	TREPORT
The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of th consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this bud support the jurisdiction's plans.	e budget take into ne three year
- standard cost of a teacher \$100,000 (including salary and benefit premiums); assumed no change	
 standard cost of school-based support staff \$29.99 per hour (including salary and benefit premiums); assumed no change budgeted transfer of \$100,000 in support to Plant Operations and Maintenance Budget (PO&M) from Instructional Block reductions in staffing due to declining enrolments handled through attrition no increase in instructional materials fees or transportation fees levied on schools utilization of \$640,000 in undesignated reserves to support current allocation rates to schools FNMI programs supported through centralized services directed at FNMI student populations, and school allocations directed at local needs no exemption from carbon tax levies 	
Significant Business and Financial Risks:	
 ensuring sustainability in programs and operations increased costs for supplies and services from US, due to exchange rate increases impact on operating costs for students of all needs, with the expansion of services to students to the age of 21 one-time Provincial support for 2013-2014 teacher salary increases of \$93,000 carried forward to 2016-2017 exposure to higher costs for preventative maintenance work due to reductions in PO&M staffing reflective of funding reductions collective agreement with Alberta Teachers Association expires August 31, 2016 many communities affected by lowered commodity markets, reflected by declining enrolments aspects of transitioning from straight CEU funding to enrolment-based funding on high schools is uncertain with regards to expanding student opportunity within other constructs: student and parents expectations, teacher contracts, and staff expectations provincial negotiations with ATA has not been finalized, and the local impact is uncertain operation and maintenance of unsupported buildings reduced PO&M and unpredictable Infrastructure Maintenance Renewal funding reduces the ability to formulate long-term capital st schools and other facilities instructional support services (health and mental health) at risk without a sustainable funding plan in place either within the responsible government agency or board funding parameters of Regional Collaborative Service Delivery model are still uncertain, and outcomes may affect current services provided 	rategies for

BUDGETED STATEMENT OF OPERATIONS for the Year Ending August 31

	Approved Budget 2016/2017	Fall Budget Update 2015/2016	Actual 2014/2015
REVENUES		•	
Alberta Education	\$57,938,699	\$59,229,065	\$58,734,621
Other - Government of Alberta	\$318,308	\$306,867	\$672,822
Federal Government and First Nations	\$31,500	\$18,500	\$24,578
Other Alberta school authorities	\$157,100	\$0	\$323,757
Out of province authorities		\$0	\$0
Alberta Municipalities-special tax levies		\$0	\$0
Property taxes		\$0	\$0
Fees	\$1,018,469	\$924,563	\$1,047,919
Other sales and services	\$84,699	\$187,749	\$34,095
Investment income		\$0	\$287,134
Gifts and donations	\$384,954	\$396,954	\$519,800
Rental of facilities		\$0	\$9,256
Fundraising	\$770,540	\$733,540	\$734,480
Gains on disposal of capital assets		\$0	\$8,504
Other revenue	\$9,043	\$9,043	\$130,138
TOTAL REVENUES	\$60,713,312	\$61,806,281	\$62,527,104
EXPENSES	•		
Instruction - Early Childhood Services	\$2,497,968	\$2,627,840	\$2,939,201
Instruction - Grades 1-12	\$44,441,194	\$45,190,174	\$45,390,335
Plant operations & maintenance	\$8,868,158	\$7,976,384	\$7,829,498
Transportation	\$3,894,308	\$4,188,440	\$4,387,605
Administration	\$2,638,793	\$2,820,840	\$2,551,878
External Services	\$166,000	\$166,000	\$101,011
TOTAL EXPENSES	\$62,506,422	\$62,969,678	\$63,199,528
ANNUAL SURPLUS (DEFICIT)	(\$1,793,110)	(\$1,163,397)	(\$672,424)

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT) for the Year Ending August 31

	Approved Budget 2016/2017	Fall Budget Update 2015/2016	Actual 2014/2015
EXPENSES			
Certificated salaries	\$26,570,016	\$27,823,047	\$26,391,400
Certificated benefits	\$5,457,015	\$5,556,501	\$5,844,763
Non-certificated salaries and wages	\$9,429,839	\$9,385,286	\$10,668,156
Non-certificated benefits	\$2,553,979	\$2,445,349	\$2,579,383
Services, contracts, and supplies	\$15,609,886	\$14,848,077	\$14,810,641
Amortization of capital assets Supported Unsupported	\$1,612,908 \$1,265,280	\$1,612,908 \$1,291,962	\$1,612,908 \$1,291,707
Interest on capital debt	••••	•••,-•••,•••-	••;•;•••
Supported			\$44
Unsupported	\$4,000	\$3,049	\$526
Other interest and finance charges	\$3,500	\$3,500	\$0
Losses on disposal of capital assets		\$0	\$0
Other expenses		\$0	\$0
TOTAL EXPENSES	\$62,506,422	\$62,969,678	\$63,199,528

BUDGETED SCHEDULE OF FEE REVENUE for the Year Ending August 31

	Approved Budget 2016/2017	Fall Budget Update 2015/2016	Actual 2014/2015
FEES			
TRANSPORTATION	\$66,200	\$56,800	\$53,388
BASIC INSTRUCTION SUPPLIES	\$321,735	\$338,988	\$371,197
FEES TO ENHANCE BASIC INSTRUCTION			
Technology user fees	\$10,580	\$0	\$10,580
Alternative program fees	\$8,740	\$0	\$8,740
Fees for optional courses	\$59,754	\$62,130	\$59,754
Activity fees	\$198,710	\$173,123	\$3,087
ECS Enhanced program fees	\$9,192	\$0	\$9,192
Other enhancement fees (describe) Student Leadership	\$14,320	\$14,320	\$0
Other enhancement fees (describe) Lock/Locker	\$4,625	\$4,625	\$0
Other enhancement fees (describe) Graduation		\$13,575	\$0
Other enhancement fees (describe) Yearbook		\$11,850	\$0
Other enhancement fees (describe)		\$0	\$0
NON-CURRICULAR FEES			
Extra-curricular fees	\$245,275	\$241,952	\$459,843
Non-curricular travel		\$0	\$0
Lunch supervision fees (Optional)	\$7,200	\$7,200	\$0
Non-curricular supplies and materials	\$3,296	\$0	\$3,296
Other non-curricular fees (describe)* Graduation & Diplomax fees	\$52,467	\$0	\$52,467
Other non-curricular fees (describe)* Home Ed & Distance Learning	\$10,290	\$0	\$10,290
Other non-curricular fees (describe)* Yearbooks	\$6,085	\$0	\$6,085
Other non-curricular fees (describe)*		\$0	\$0
Other non-curricular fees (describe)*		\$0	\$0
TOTAL FEES	\$1,018,469	\$924,563	\$1,047,919

*PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Error! Cell H33 must agree with cell H17 in Operations Tab

Please disclose amounts paid by parents of students that are recorded as "Other sales and services" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.	Approved Budget 2016/2017	Fall Budget Update 2015/2016	Actual 2014/2015
Cafeteria sales, hot lunch, milk programs	\$3,883	\$0	\$0
Special events	\$0	\$0	\$0
Sales or rentals of other supplies/services	\$0	\$14,030	\$0
Out of district student revenue	\$0	\$0	\$0
International and out of province student revenue	\$10,000	\$0	\$10,000
Adult education revenue	\$0	\$0	\$0
Preschool	\$0	\$0	\$0
Child care & before and after school care	\$0	\$0	\$0
Lost item replacement fees	\$0	\$0	\$0
Other (describe) MHCB Workshop Fees	\$0	\$0	\$500
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	\$0
TOTAL	\$13,883	\$14,030	\$10,500

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)

	D SCHEDULE OF CH	for the Year Ending					
	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	ACCUMULATED OPERATING	INVESTMENT IN TANGIBLE	ENDOWMENTS		UNRESTRICTED	INTERNALLY	
	SURPLUS	CAPITAL		OPERATIONS	SURPLUS	OPERATING	CAPITAL
	(2+3+4+7)	ASSETS		(5+6)		RESERVES	RESERVES
Actual balances per AFS at August 31, 2015	\$19,213,504	\$8,639,009	\$437,236	\$6,412,772	\$2,169,563	\$4,243,209	\$3,724,487
2015/2016 Estimated impact to AOS for:							
Prior period adjustment	\$0	\$0	\$0	\$390,000	\$390,000	\$0	(\$390,000
Estimated surplus(deficit)	(\$817,915)			(\$817,915)	(\$817,915)		
Estimated Board funded capital asset additions		\$1,786,000		\$0	\$0	\$0	(\$1,786,00
Estimated Disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$
Estimated amortization of capital assets (expense)		(\$2,904,624)		\$2,904,624	\$2,904,624		
Estimated capital revenue recognized - Alberta Education		\$1,612,908		(\$1,612,908)	(\$1,612,908)		
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0		
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0		
Estimated changes in Endowments	\$0		\$0	\$0	\$0		
Estimated Unsupported debt principal repayment		\$20,951		(\$20,951)	(\$20,951)		
Estimated reserve transfers (net)				(\$794,867)	(\$816,867)	\$22,000	\$794,86
Estimated Assumptions/Transfers of Operations (Explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$
Estimated Balances for August 31, 2016	\$18,395,589	\$9,154,244	\$437,236	\$6,460,755	\$2,195,546	\$4,265,209	\$2,343,35
2016/2017 Budget projections for:							
Budgeted surplus(deficit)	(\$1,793,110)			(\$1,793,110)	(\$1,793,110)		
Projected Board funded capital asset additions		\$2,460,800		(\$600,800)		(\$600,800)	(\$1,860,00
Budgeted Disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$
Budgeted Amortization of capital assets (expense)		(\$2,878,188)		\$2,878,188	\$2,878,188		
Budgeted capital revenue recognized - Alberta Education		\$1,612,908		(\$1,612,908)	(\$1,612,908)		
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other sources		\$0		\$0	\$0		
Budgeted changes in Endowments	\$0		\$0	\$0	\$0		
Budgeted Unsupported debt principal repayment		\$20,000		(\$20,000)	(\$20,000)		
Projected reserve transfers (net)				(\$805,294)	\$315,528	(\$1,120,822)	\$805,29
Projected Assumptions/Transfers of Operations (Explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$
Projected Balances for August 31, 2017	\$16,602,478	\$10,369,764	\$437,236	\$4,506,830	\$1,963,243	\$2,543,587	\$1,288,64

SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES for the Year Ending August 31

		Unres	tricted Surplus	Usage	Opera	ating Reserves I	Jsage	Cap	ital Reserves Us	aqe
			Year Ended			Year Ended		- · · F	Year Ended	
		31-Aug-2017	31-Aug-2018	31-Aug-2019	31-Aug-2017	31-Aug-2018	31-Aug-2019	31-Aug-2017	31-Aug-2018	31-Aug-2019
Projected opening balance		\$2,195,546	\$1,963,243	\$1,258,243	\$4,265,209	\$2,543,587	\$2,014,787	\$2,343,354	\$1,288,648	\$1,303,648
Projected excess of revenues over expenses (surplus only)		\$0	\$0	\$0						
Budgeted disposal of unsupported tangible capital assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budgeted Amortization of capital assets (expense)		\$2,878,188	\$0	\$0	\$0	\$0	\$0			
Budgeted capital revenue recognized		(\$1,612,908)								
Budgeted changes in Endowments		\$0								
Budgeted unsupported debt principal repayment		(\$20,000)	(\$20,000)							
Projected reserves transfers (net)		\$315,528			(\$1,120,822)			\$805,294	\$0	\$0
Projected assumptions/transfers of operations		\$0			\$0			\$0		
Increase in (use of) school generated funds										
New school start-up costs										
Decentralized school reserves		(\$692,436)								
Non-recurring certificated remuneration										
Non-recurring non-certificated remuneration										
Non-recurring contracts, supplies & services Ele	action Costs					(\$45,000)				
Professional development, training & support		(\$18,780)								
	IPE only		\$50,000							
Full-day kindergarten	nding shortfall for certificated staff	(\$617,597)								
English language learners	-									
First nations, Metis, Inuit										
OH&S / wellness programs										
B & S Administration organization / reorganization										
	supported Debt on Land									
Flood related costs (unfunded)										
Non-salary related programming costs (explain)										
	e page 7	(\$464,298)								
Repairs & maintenance - Cechool building & land	page i	(0404,230)								
Repairs & maintenance - Vehicle & transportation										
Repairs & maintenance - Administration building						(\$90,000)	(\$90,000)			
Repairs & maintenance - POM building & equipment						(\$90,000)	(\$30,000)			
Repairs & maintenance - Other (explain)								(\$1,500,000)		
Capital costs - School land & building								(\$1,500,000)		
Capital costs - School modernization										
Capital costs - School modular & additions										
Capital costs - School building partnership projects			(\$275.000)	(\$275.000)	(\$470.000)	(\$202.000)	(6400.000)		\$275 COO	\$075 000
Capital costs - Technology			(\$375,000)	(\$375,000)	(\$476,800)	(\$393,800)	(\$100,000)	(6000.000)	\$375,000	\$375,000
Capital costs - Vehicle & transportation			(\$360,000)	(\$360,000)	(\$124,000)			(\$360,000)	(\$360,000)	(\$360,000
Capital costs - Administration building										
Capital costs - POM building & equipment										
Capital costs - Other		\$0			\$0			\$0		
Building leases										
Estimated closing balance for operating contingency		\$1,963,243	\$1,258,243	\$523,243	\$2,543,587	\$2,014,787	\$1,824,787	\$1,288,648	\$1,303,648	\$1,318,648

 Total surplus as a percentage of 2017 Expenses
 9.27%
 7.32%
 5.87%

 ASO as a percentage of 2017 Expenses
 7.21%
 5.24%
 3.76%

1085

ANTICIPATED CHANGES IN ACCUMULATED OPERATING SURPLUS (SUPPLEMENTARY DETAIL) for the Year Ending August 31



1085

ANTICIPATED CHANGES IN ACCUMULATED OPERATING SURPLUS (SUPPLEMENTARY DETAIL) for the Year Ending August 31

The following provides further explanation of the anticipated changes to each component of AOS for the 2015/2016, 2016/2017, 2017/2018, and 2018/2019 years as outlined on pages 5 and 6. Please provide information on the acquisition of significant unsupported capital, non-recurring project expenditures, and intended use of funds as at August 31, 2019. Note that unrestricted surplus, operating reserves, and/or capital reserves should include the jurisdiction's contingency for unexpected or emergent issues.
Additional detail on uses of Accumulated Operating Surplus:
2017/2018 Please provide additional detail regarding uses of Unrestricted Surplus, Operating Reserves, and Capital Reserves not described on pages 5 and 6.
Repairs & Maintenance - Administration Building - \$ 90,000 Estimated partial roof repair
Capital costs - Technology - \$375,000 planned technology cyclical upgrade transfer to operating reserve
Capital costs - Technology - \$393,800 planned technology cyclical replacement
Capital Costs - Vehicle & transportation - \$360,000 planned bus fleet replacement
Salary Negotiations - \$50,000 to cover negotiated increase, to catch-up to market increases
Balance of Operating Reserves include \$1,019,594 of School Generated Funds
2018/2019 Please provide additional detail regarding uses of Unrestricted Surplus, Operating Reserves, and Capital Reserves not described on pages 5 and 6.
Repairs & Maintenance - Administration Building - \$90,000 Estimated partial roof repair
Capital costs - Technology - \$375,000 planned technology cyclical replacement transfer to capital reserve
Capital costs - Technology - \$100,000 planned technology cyclical upgrade
Capital Costs - Vehicle & transportation - \$360,000 planned bus fleet replacement
Balance of Operating Reserves include \$1,019,594 of School Generated Funds
August 31, 2019 Describe the jurisdiction's intended use of unrestricted surplus, operating reserves, and capital reserves balances expected as at August 31, 2019.
 mitigate fluctuations in enrolments, in order to reduce staff through attrition address programming implementation and transition strategies, to improve student learning

- address unforeseen events which require extraordinary resources to provide educational services to students and supports to frontline staff
 - address ongoing capital needs for improvement, repair or replacement

1085

PROJECTED STUDENT STATISTICS FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS

	Budgeted 2016/2017 (Note 2)	Actual 2015/2016	Actual 2014/2015	Notes
RADES 1 TO 12				
Eligible Funded Students:				
Grades 1 to 9	3,129	3,147	3,230	Head count
Grades 10 to 12	1,158	1,154	1,369	Note 3
Total	4,287	4,301	4,599	Grades 1-12 students eligible for base instruction funding from Alberta Education.
Percentage Change	-0.3%	-6.5%		
Other Students:				
Total	2	40	13	Note 4
				Γ
Total Net Enrolled Students	4,289	4,341	4,612	
Home Ed and Blended Program Students	-	-	-	Note 5
Total Enrolled Students, Grades 1-12	4,289	4,341	4,612	
Percentage Change	-1.2%	-5.9%		
Of the Eligible Funded Students:	-			
Students with Severe Disabilities	N/A	N/A	N/A	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	N/A	N/A	N/A	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
ARLY CHILDHOOD SERVICES (ECS)				
ARLY CHILDHOOD SERVICES (ECS) Eligible Funded Children	366	366	357	ECS children eligible for ECS base instruction funding from Alberta Education.
	366	366 9	357	ECS children eligible for ECS base instruction funding from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education.
Eligible Funded Children	366 - 366			
Eligible Funded Children Other Children	-	9	- 357	
Eligible Funded Children Other Children Total Enrolled Children - ECS	- 366	9 375	- 357	ECS children not eligible for ECS base instruction funding from Alberta Education.
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours	- 366 800	9 375 800	- 357 800	ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum: 475 Hours
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio	- 366 800 0.842	9 375 800 0.842	- 357 800 0.842	ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum: 475 Hours
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS	- 366 800 0.842 308	9 375 800 0.842 316	- 357 800 0.842	ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum: 475 Hours
Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS Percentage Change	- 366 800 0.842 308	9 375 800 0.842 316	- 357 800 0.842 301	ECS children not eligible for ECS base instruction funding from Alberta Education. Minimum: 475 Hours

NOTES:

1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.

2) Budgeted enrolment is to be based on best information available at time of the 2016/2017 budget report preparation.

3) The # of FTE grade 10-12 students is determined by taking the total # of students' credits / 35; where 35 CEU's = 1 FTE.

4) Other Grade 1-12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.

5) Because they are funded separately, Home Education students are not included with total net enrolled students. In the blended program, funding per student is pro-rated on the percentage of the student's program which is taken at school and at home; home education students are assigned a weighting of 0.25 FTE for base funding.

PROJECTED STAFFING STATISTICS FULL TIME EQUIVALENT (FTE) PERSONNEL

(2.8)	281.8 8.0 289.8 -1.0% \$ 97,800 17.0 If negative cha If enrolment ch Descriptor (required): Year-over-yea	Notes Teacher certification required for performing functions at the school level. Teacher certification required for performing functions at the system/central office level. FTE for personnel possessing a valid Alberta teaching certificate or equivalency. Enrolment declines carried forward for attrition unge impact, the small class size initiative is to include any/all teachers retained. Non-replaced retirees r change in Certificated FTE
6.0 287.0 -4.6% (2.8) - (2.8)	8.0 289.8 -1.0% \$ 97,800 17.0 If negative cha If enrolment cf Descriptor (required): Year-over-yea	Teacher certification required for performing functions at the system/central office level. FTE for personnel possessing a valid Alberta teaching certificate or equivalency. Enrolment declines carried forward for attrition ange impact, the small class size initiative is to include any/all teachers retained. nange impact on teacher FTEs is negative, include any/all teachers retained. Non-replaced retirees
6.0 287.0 -4.6% (2.8) - (2.8)	8.0 289.8 -1.0% \$ 97,800 17.0 If negative cha If enrolment cf Descriptor (required): Year-over-yea	Teacher certification required for performing functions at the system/central office level. FTE for personnel possessing a valid Alberta teaching certificate or equivalency. Enrolment declines carried forward for attrition ange impact, the small class size initiative is to include any/all teachers retained. nange impact on teacher FTEs is negative, include any/all teachers retained. Non-replaced retirees
6.0 287.0 -4.6% (2.8) - (2.8)	8.0 289.8 -1.0% \$ 97,800 17.0 If negative cha If enrolment cf Descriptor (required): Year-over-yea	Teacher certification required for performing functions at the system/central office level. FTE for personnel possessing a valid Alberta teaching certificate or equivalency. Enrolment declines carried forward for attrition ange impact, the small class size initiative is to include any/all teachers retained. nange impact on teacher FTEs is negative, include any/all teachers retained. Non-replaced retirees
287.0 -4.6% (2.8) - (2.8)	289.8 -1.0% \$ 97,800 17.0 If negative cha If enrolment cf Descriptor (required): Year-over-yea	FTE for personnel possessing a valid Alberta teaching certificate or equivalency. Enrolment declines carried forward for attrition ange impact, the small class size initiative is to include any/all teachers retained. nange impact on teacher FTEs is negative, include any/all teachers retained. Non-replaced retirees
-4.6% (2.8) - (2.8)	-1.0% \$ 97,800 17.0 If negative cha If enrolment cf Descriptor (required): Year-over-yea	Enrolment declines carried forward for attrition ange impact, the small class size initiative is to include any/all teachers retained. nange impact on teacher FTEs is negative, include any/all teachers retained. Non-replaced retirees
(2.8)	\$ 97,800 17.0 If negative cha If enrolment cf Descriptor (required): Year-over-yea	ange impact, the small class size initiative is to include any/all teachers retained. nange impact on teacher FTEs is negative, include any/all teachers retained. Non-replaced retirees
(2.8)	17.0 If negative cha If enrolment cf Descriptor (required): Year-over-yea	ange impact on teacher FTEs is negative, include any/all teachers retained. Non-replaced retirees
(2.8)	If negative cha If enrolment cf Descriptor (required): Year-over-yea	ange impact on teacher FTEs is negative, include any/all teachers retained. Non-replaced retirees
(2.8)	If enrolment ch Descriptor (required): Year-over-yea	ange impact on teacher FTEs is negative, include any/all teachers retained. Non-replaced retirees
(2.8)	If enrolment ch Descriptor (required): Year-over-yea	ange impact on teacher FTEs is negative, include any/all teachers retained. Non-replaced retirees
(2.8)	Descriptor (required): Year-over-yea	Non-replaced retirees
(2.8)	Year-over-yea	
-	1	r change in Certificated FTE
	I	
(2.8)	FTEs	
	FTEs	
-	Descriptor (required):	Non-replaced retirees
(2.8)	Breakdown red	quired where year-over-year total change in Certificated FTE is 'negative' only.
100.0	040.7	
		Personnel providing instruction support for schools under 'Instruction' program areas.
		Personnel providing support to maintain school facilities
		Personnel providing direct support to the transportion of students to and from school
		FIE for personnel not possessing a valid Alberta teaching certificate or equivalency.
-2.8%	-17.6%	
19.4 244.4 -2.8%	19.6 296.4 -17.6%	Personnel in Board & System Admin. and External service areas. FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
		169.0 218.7 10.8 11.8 45.2 46.2 19.4 19.6 244.4 296.4