BUDGET REPORT FOR THE YEAR ENDING AUGUST 31, 2018

[School Act, Sections 147(2)(b) and 276]

1085 Grande Yellowhead Public School Division No. 77

Legal Name of School Jurisdiction

Phone (780) 723 4471, Fax (780) 723 2414, Email juhakare@gypsd.ca

Telephone & Fax Numbers, Email Address

E	BOARD CHAIR
Brenda Rosadiuk	Shase
Name	Signature
SU	PERINTENDENT
Cory Gray	(2)
Name	Signature
SECRETARY T	REASURER or TREASURER
Juha Karén	- co
Name	Signature
Certified as an accurate summary of the	e year's budget as approved by the Board
of Trustees at its meeting held on	June 7, 2017 . Date

Version: 170316

c.c. Alberta Education c/o Robert Mah, Financial Reporting & Accountability Branch 8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5

E-MAIL: Robert Mah@gov.ab.ca (780-427-3855)

TABLE OF CONTENTS

	Page
BUDGETED STATEMENT OF OPERATIONS & ALLOCATION OF EXPENSES (BY OBJECT)	3
BUDGETED SCHEDULE OF FEE REVENUE & SUPPLMENTARY DETAILS OF FEE REVENUE	4 & 5
PROJECTED STATEMENT OF CHANGES IN ACCUMULATED OPERATING SURPLUS (2016/2017 & 2017/2018)	6
SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES (2017/2018, 2018/2019 & 2019/2020)	7
ANTICIPATED CHANGES IN ACCUMULATED OPERATING SURPLUS (SUPPLEMENTARY INFORMATION)	8 & 9
PROJECTED STUDENT STATISTICS	10
PROJECTED STAFFING STATISTICS	11
BOARD AND SYSTEM ADMINISTRATION CALCULATION	12
Color coded cells:	points and data.
HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2017/2018 BUDGET The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the bud consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the the Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget w support the jurisdiction's plans. Budget Highlights, Plans & Assumptions:	dget take into ree year
 Standard cost of teacher \$100,000 (including salary and benefit premiums), no monetary changes as per the aproved Teachers' Collect (provincial table) Standard cost of school based support staff \$30.29 per hour (including salary and benefit ppremiums), an increase as per CUPE Collect Reductions in staffing due to declining enrolments managed through attrition. Implementation of a 5-day ECS pilot program in Edson and Hinton elementary schools. Two Edson elementary schools to be replaced with new Mary Bergeron Elementary School at the beginning of the 2017-2018 school yee Implementation of Transportation Cost Efficiency Improvement plan with several initiatives including route changes and terminations as ineligible transportation fees. FNMI programs supported through centralized services directed at FNMI student populations, and school allocations directed at local network of \$300,000 in undesignated reserves to support current allocation rates to schools. As a section of Teachers' Collective Agreement, the established Classroom Inprovement Fund (CIF) for the fiscal year 2017-2018 with \$594,000 for the Division, has not been included either in Albert Education funding revenues or in the related usage of funds / expenditure Education instructions. 	tive Agreement. ear. well as an increase in eeds. the amount of
 Significant Business and Financial Risks: - Ensuring sustainability in programs and operations. - Many communities still affected by lowered commodity markets, reflected by declining enrolments. - Aspects of transitioning from straight CEU funding to enrolment based funding is still uncertain. - Long term solutions for Transportation funding for rural School Divisions are not clear at this point. - Operation and maintenance of unsupported buildings. - Parameters of Regional Collaborative Service Delivery are still uncertain, and outcomes may affect current services. 	

1085

BUDGETED STATEMENT OF OPERATIONS for the Year Ending August 31

	Approved Budget 2017/2018	Fall Budget Update 2016/2017	Actual 2015/2016
REVENUES	•		
Alberta Education	\$57,379,483	\$57,247,170	\$56,845,398
Other - Government of Alberta	\$318,308	\$318,308	\$1,365,084
Federal Government and First Nations	\$105,500	\$31,500	\$16,328
Other Alberta school authorities	\$190,700	\$157,100	\$69,778
Out of province authorities	\$0	\$0	\$0
Alberta Municipalities-special tax levies	\$0	\$0	\$0
Property taxes	\$0	\$0	\$0
Fees	\$600,399	\$1,010,219	\$1,202,360
Other sales and services	\$468,751	\$90,784	\$48,022
Investment income	\$0	\$0	\$151,085
Gifts and donations	\$384,900	\$384,954	\$17,093
Rental of facilities	\$0	\$0	\$0
Fundraising	\$733,600	\$770,540	\$844,427
Gains on disposal of capital assets	\$0	\$0	\$0
Other revenue	\$9,043	\$9,043	\$134,903
TOTAL REVENUES	\$60,190,684	\$60,019,618	\$60,694,478
EXPENSES			
Instruction - Early Childhood Services	\$2,713,349	\$2,420,251	\$2,306,069
Instruction - Grades 1-12	\$44,285,246	\$44,541,689	\$44,741,554
Plant operations & maintenance	\$8,737,917	\$8,868,158	\$7,679,406
Transportation	\$3,785,979	\$3,891,120	\$4,419,254
Administration	\$2,756,715	\$2,638,793	\$2,594,608
External Services	\$0	\$166,000	\$0
TOTAL EXPENSES	\$62,279,206	\$62,526,011	\$61,740,890
ANNUAL SURPLUS (DEFICIT)	(\$2,088,522)	(\$2,506,393)	(\$1,046,412)

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT) for the Year Ending August 31

	Approved Budget 2017/2018	Fall Budget Update 2016/2017	Actual 2015/2016
EXPENSES			
Certificated salaries	\$26,173,030	\$26,507,440	\$27,111,019
Certificated benefits	\$5,613,028	\$5,440,381	\$5,984,273
Non-certificated salaries and wages	\$9,679,846	\$9,495,802	\$9,368,073
Non-certificated benefits	\$2,621,685	\$2,578,376	\$2,315,518
Services, contracts, and supplies	\$14,748,424	\$15,620,864	\$14,073,116
Capital and debt services Amortization of capital assets Supported Unsupported	\$2,081,303 \$1,355,341	\$1,612,908 \$1,262,740	\$1,546,249 \$1,336,099
Interest on capital debt	ψ1,000,0+1	ψ1,202,740	φ1,000,000
Supported	\$0	\$0	\$0
Unsupported	\$3,049	\$4,000	\$0
Other interest and finance charges	\$3,500	\$3,500	\$1,812
Losses on disposal of capital assets	\$0	\$0	\$4,731
Other expenses	\$0	\$0	\$0
TOTAL EXPENSES	\$62,279,206	\$62,526,011	\$61,740,890

1085

BUDGETED SCHEDULE OF FEE REVENUE for the Year Ending August 31

	Approved Budget 2017/2018	Fall Budget Update 2016/2017	Actual 2015/2016
FEES			
TRANSPORTATION	\$86,200	\$66,200	\$61,840
BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials)		\$319,570	\$378,757
LUNCHROOM SUPERVISION & ACTIVITY FEES	\$0	\$7,200	\$0
FEES TO ENHANCE BASIC INSTRUCTION			
Technology user fees	\$0	\$10,580	\$0
Alternative program fees	\$0	\$8,740	\$0
Fees for optional courses	\$64,410	\$59,754	\$27,831
Students from other boards			\$0
Tuition from ineligible students			(\$10,855)
ECS enhanced program fees	\$0	\$9,192	\$5,445
ACTIVITY FEES	\$183,845	\$198,710	\$0
Other fees to enhance education	\$0		
Other enhancement fees Student Leadership		\$10,290	\$0
Other enhancement fees Home Ed & Distance Learning		\$0	\$19,876
Other enhancement fees		\$0	\$0
Other enhancement fees		\$0	\$0
Other enhancement fees		\$0	\$0
NON-CURRICULAR FEES			
Extra-curricular fees	\$204,760	\$259,595	\$710,719
Non-curricular supplies and materials	\$53,584	\$7,921	\$8,747
NON-CURRICULAR TRAVEL	\$7,600	\$0	
OTHER FEES	\$0		
Other non-curricular fees Graduation & Diplomax fees		\$52,467	\$0
Other non-curricular fees		\$0	\$0
Other non-curricular fees		\$0	\$0
Other non-curricular fees		\$0	
Other non-curricular fees		\$0	
TOTAL FEES	\$600,399	\$1,010,219	\$1,202,360

*PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Please disclose amounts paid by parents of students that are recorded as "Other sales and services" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.	Approved Budget 2017/2018	Fall Budget Update 2016/2017	Actual 2015/2016
Cafeteria sales, hot lunch, milk programs	\$3,850	\$3,883	\$0
Special events	\$0	\$0	\$0
Sales or rentals of other supplies/services	\$6,100	\$6,085	\$0
Out of district student revenue	\$0	\$0	
International and out of province student revenue	\$33,250	\$10,000	
Student travel (international, recognition trips, non-curricular)			\$0
Adult education revenue	\$0	\$0	\$0
Preschool	\$0	\$0	
Child care & before and after school care	\$0	\$0	\$0
Lost item replacement fees	\$0	\$0	
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	
Other (describe)	\$0	\$0	
TOTAL	\$43,200	\$19,968	\$0

BUDGETED SCHEDULE OF SUPPLEMENTARY DETAILS OF FEE REVENUE for the Year Ending August 31

	for the rear Endi	ng August 51			
(A)	(B)	(C)	(D)	(E)	(F)
	Explanation of Other Costs (Column "(C)")	Other Costs (Explain under (B))* 2017/2018	Transportation Component 2017/2018	Supplies & Materials** 2017/2018	Total 2017/2018
FEES					
TRANSPORTATION		\$0	\$86,200	\$0	\$86,200
LUNCH SUPERVISION & ACTIVITY		\$0	\$0	\$0	\$0
FEES TO ENHANCE BASIC INSTRUCTION					
Technology user fees		\$0	\$0	\$0	\$0
Alternative program fees		\$0	\$0	\$0	\$0
Fees for optional courses		\$0	\$0	\$64,410	\$64,410
ECS enhanced program fees		\$0	\$0	\$0	\$0
ACTIVITY FEES		\$0	\$166,665	\$17,180	\$183,845
Other fees to enhance education		\$0	\$0	\$0	\$0
NON-CURRICULAR FEES					
Extra-curricular fees		\$0	\$168,073	\$36,687	\$204,760
Non-curricular supplies, materials, and services		\$0		\$53,584	\$53,584
NON-CURRICULAR TRAVEL			\$7,600	\$0	\$7,600
OTHER FEES***					
		\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0
	TOTAL FEES	\$0	\$428,538	\$171,861	\$600,399

**Supplies and Materials may include consumables (one-time use such as paper), reuseable supplies, equipment rental, workbooks).

***Describe purpose of fees. DO NOT use blanket names such as "Kindergarten", "Instructional Fees", "School Division Fees", "Registration Fees", etc.

***Where possible, use predefined categories as described on Pages 14 & 15 of the Budget Guidelines 2017/2018.

1085

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)

	D SCHEDULE OF CH	for the Year Ending					
	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	ACCUMULATED OPERATING	INVESTMENT IN TANGIBLE	ENDOWMENTS	ACCUMULATED SURPLUS FROM	UNRESTRICTED	CTED INTERNALLY RESTRICTE	
	SURPLUS	CAPITAL		OPERATIONS	SURPLUS	OPERATING	CAPITAL
	(2+3+4+7)	ASSETS		(5+6)		RESERVES	RESERVES
Actual balances per AFS at August 31, 2016	\$18,166,981	\$8,354,880	\$473,943	\$5,726,236	\$1,815,324	\$3,910,912	\$3,611,922
2016/2017 Estimated impact to AOS for:		-	_	-	-	-	
Prior period adjustment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated surplus(deficit)	(\$1,793,110)			(\$1,793,110)	(\$1,793,110)		
Estimated board funded capital asset additions		\$1,575,000		(\$75,000)	\$0	(\$75,000)	(\$1,500,000
Estimated disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Estimated amortization of capital assets (expense)		(\$2,878,188)		\$2,878,188	\$2,878,188		
Estimated capital revenue recognized - Alberta Education		\$1,612,908		(\$1,612,908)	(\$1,612,908)		
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0		
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0		
Estimated changes in Endowments	\$0		\$0	\$0	\$0		
Estimated unsupported debt principal repayment		\$20,951		(\$20,951)	(\$20,951)		
Estimated reserve transfers (net)				\$0	\$0	\$0	\$C
Estimated assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Balances for August 31, 2017	\$16,373,871	\$8,685,551	\$473,943	\$5,102,455	\$1,266,543	\$3,835,912	\$2,111,922
2016/2017 Budget projections for:							
Budgeted surplus(deficit)	(\$2,088,522)			(\$2,088,522)	(\$2,088,522)		
Projected board funded capital asset additions		\$996,107		(\$454,298)	\$0	(\$454,298)	(\$541,809
Budgeted disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Budgeted amortization of capital assets (expense)		(\$3,436,644)		\$3,436,644	\$3,436,644		
Budgeted capital revenue recognized - Alberta Education		\$2,081,303		(\$2,081,303)	(\$2,081,303)		
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other sources		\$0		\$0	\$0		
Budgeted changes in Endowments	\$0		\$0	\$0	\$0		
Budgeted unsupported debt principal repayment		\$20,951		(\$20,951)	(\$20,951)		
Projected reserve transfers (net)				(\$375,000)	\$1,331,243	(\$1,706,243)	\$375,000
Projected assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projected Balances for August 31, 2018	\$14,285,349	\$8,347,268	\$473,943	\$3,519,025	\$1,843,654	\$1,675,371	\$1,945,113

SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES for the Year Ending August 31

-

		Unrestricted Surplus Usage Operating Reserves Usage		Capital Reserves Usage						
			Year Ended			Year Ended			Year Ended	
		31-Aug-2018	31-Aug-2019	31-Aug-2020	31-Aug-2018	31-Aug-2019	31-Aug-2020	31-Aug-2018	31-Aug-2019	31-Aug-2020
Projected opening balance		\$1,266,543	\$1,843,654	\$2,533,044	\$3,835,912	\$1,675,371	\$1,585,371	\$2,111,922	\$1,945,113	\$2,095,113
Projected excess of revenues over expenses (surplus only)		\$0	\$0	\$0	\$0,000,012	\$1,010,011	\$1,000,011	\$2,111,022	\$1,010,110	\$2,000,110
Budgeted disposal of unsupported tangible capital assets		\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
Budgeted amortization of capital assets (expense)	Capital assests amortization	\$3,436,644	\$3,436,644	\$3,436,644		\$0	\$0	\$0	ţ,	¢0
Budgeted capital revenue recognized	Recognized revenues	(\$2,081,303)	(\$2,081,303)	(\$2,081,303)		\$0	\$0			
Budgeted changes in Endowments	•	\$0	\$0	\$0		\$0	\$0			
Budgeted unsupported debt principal repayment	Debt repayment	(\$20,951)	(\$20,951)	(\$20,951)		\$0	\$0			
Projected reserves transfers (net)	18: see page 8, '19-'20 see page 9.	\$1,331,243	(\$495,000)	(\$615,000)	(\$1,706,243)	\$0	\$0	\$375,000	\$495,000	\$615,000
Projected assumptions/transfers of operations		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Increase in (use of) school generated funds		\$0	\$0	\$0		\$0	\$0		\$0	\$0
New school start-up costs		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Decentralized school reserves	Schools' & other dpts' surpluses usage	(\$1,781,243)	\$0	\$0		\$0	\$0		\$0	\$0
Non-recurring certificated remuneration		\$0	\$0	\$0		\$0	\$0			
Non-recurring non-certificated remuneration		\$0	\$0	\$0		\$0	\$0			
Non-recurring contracts, supplies & services		\$0	\$0	\$0		\$0	\$0			
Professional development, training & support		\$0	\$0	\$0		\$0	\$0			
Salary negotiation expenses		\$0	\$0	\$0		\$0	\$0			
Full-day kindergarten	Funding shortfall	(\$307,279)	\$0	\$0		\$0	\$0			
English language learners		\$0	\$0	\$0		\$0	\$0			
First nations, Metis, Inuit		\$0	\$0	\$0		\$0	\$0			
OH&S / wellness programs		\$0	\$0	\$0		\$0	\$0			
B & S administration organization / reorganization		\$0	\$0	\$0		\$0	\$0			
Debt repayment		\$0	\$0	\$0		\$0	\$0			
Fort McMurray wild fire related costs (unfunded)		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-salary related programming costs (explain)		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - School building & land		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Technology		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Vehicle & transportation		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Administration building		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - POM building & equipment		\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Other (explain)		\$0	\$0	\$0		\$0	\$0			
Capital costs - School land & building	HVAC replacement not covered by IMR funding.	\$0	\$0	\$0	(\$364,298)	\$0	\$0	\$0	\$0	\$0
Capital costs - School modernization		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modular & additions		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School building partnership projects		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Technology	'18: see page 8, '19 & '20:Tech. cyclical replacements	\$0	(\$150,000)	(\$150,000)	\$0	\$0	\$0	(\$541,809)	(\$225,000)	(\$225,000)
Capital costs - Vehicle & transportation	Bus replacements, '19 & '20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$120,000)	(\$240,000)
Capital costs - Administration building	Estimated roof repairs for the Division Building	\$0	\$0	\$0	(\$90,000)	(\$90,000)	\$0	\$0	\$0	\$0
Capital costs - POM building & equipment		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Other		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building leases		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 1 - please use this row only if no other row is appropriate		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 2 - please use this row only if no other row is appropriate		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 3 - please use this row only if no other row is appropriate		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 4 - please use this row only if no other row is appropriate		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Estimated closing balance for operating contingency		\$1,843,654	\$2,533,044	\$3,102,434	\$1,675,371	\$1,585,371	\$1,585,371	\$1,945,113	\$2,095,113	\$2,245,113

Total surplus as a percentage of 2018 Expenses	8.77%	9.98%	11.13%
ASO as a percentage of 2018 Expenses	5.65%	6.61%	7.53%

1085

ANTICIPATED CHANGES IN ACCUMULATED OPERATING SURPLUS (SUPPLEMENTARY DETAIL) for the Year Ending August 31

The following provides further explanation of the anticipated changes to each component of AOS for the 2016/2017, 2017/2018, 2018/2019, and 2019/2020 years as outlined on pages 6 and 7. Please provide information on the acquisition of significant unsupported capital, non-recurring project expenditures, and intended use of funds to August 31, 2020. Note that unrestricted surplus, operating reserves, and/or capital reserves should include the jurisdiction's contingency for unexpected or emergent issues.
Additional detail on uses of Accumulated Operating Surplus:
2016/2017 Provide an explanation of material changes from the fall budget update originally submitted in November, 2016 for annual operating surplus (deficit), capital acquisitions, endowments, and/or other changes affecting unrestricted surplus, operating reserves, and capital reserves.
- Estimated deficit -\$1,793,110 as per the original budget submission.
- \$75,000 capital acquisition additions: PO&M operations vans.
- Balance of Operating Reserves include \$1,019,594 of School Generated Funds.
2017/2018 Please provide additional detail regarding uses of unrestricted surplus, operating reserves, and capital reserves not described on pages 6 and 7.
Projected reserves transfers: - Election costs \$45,000, transfer from Operating Reserves. - Schools' surpluses / reserves usage \$1,161,243. - Other departments (Facilities & Transportation) surpluses / reserves usage \$500,000. - Transfer to Capital Reserves from Unstricted Surplus \$375,000, Technology amortization based.
Capital costs - Technology:
- Technology Build projects \$200,000. - Firewall & Projector projects \$341,809.
Palance of Operating Recordes include \$1,010,504 of School Congrated Funds
- Balance of Operating Reserves include \$ 1,019,594 of School Generated Funds.

ANTICIPATED CHANGES IN ACCUMULATED OPERATING SURPLUS (SUPPLEMENTARY DETAIL) for the Year Ending August 31

The following provides further explanation of the anticipated changes to each component of AOS for the 2016/2017, 2017/2018, 2018/2019, and 2019/2020 years as outlined on pages 6 and 7. Please provide information on the acquisition of significant unsupported capital, non-recurring project expenditures, and intended use of funds to August 31, 2020. Note that unrestricted surplus, operating reserves, and/or capital reserves should include the jurisdiction's contingency for unexpected or emergent issues.
Additional detail on uses of Accumulated Operating Surplus:
2018/2019
Please provide additional detail regarding uses of unrestricted surplus, operating reserves, and capital reserves not described on pages 6 and
7.
Projected reserve transfers:
- Transfer to Capital Reserves: Technology amortization based \$375,000 and Transportation amortization based \$120,000.
Capital costs - Technology: - Cyclical replacements & Build projects \$375,000.
Capital costs - Transportation: - Bus replacement, one bus, \$120,000.
- Balance of Operating Reserves include \$ 1,019,594 of School Generated Funds.
2019/2020
Please provide additional detail regarding uses of unrestricted surplus, operating reserves, and capital reserves not described on pages 6 and
7.
Projected reserve transfers:
- Transfer to Capital Reserves: Technology amortization based \$375,000 and Transportation amortization based \$240,000.
Capital costs - Technology:
- Cyclical replacements & Build projects \$375,000.
Capital costs - Transportation:
- Bus replacements, two buses, \$240,000.
- Balance of Operating Reserves include \$1,019,594 of School Generated Funds.
- balance of Operating Reserves include \$1,013,034 of School Generated Funds.
August 31, 2020
Describe the jurisdiction's intended use of unrestricted surplus, operating reserves, and capital reserves balances expected as at August 31,
2020.
Mitigate fluctuations in antelments, in order to reduce staff through attrition
 Mitigate fluctuations in enrolments, in order to reduce staff through attrition. Address programming implementation and transition strategies, to improve student learning.
- Address programming implementation and transition strategies, to improve student learning.
- Address unorseen events which require additional resources to provide educational services to students and supports to nontline start.
Autross ongoing supliar needs for improvement, repair and replacement.

1085

PROJECTED STUDENT STATISTICS FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS

	Budgeted 2017/2018 (Note 2)	Actual 2016/2017	Actual 2015/2016	Notes
ADES 1 TO 12				
Eligible Funded Students:				
Grades 1 to 9	2,999	3,098	3,147	Head count
Grades 10 to 12	1,138	1,099	1,154	Note 3
Total	4,137	4,197	4,301	Grades 1-12 students eligible for base instruction funding from Alberta Education.
Percentage Change	-1.4%	-2.4%		
Other Students:				
Total	5	2	40	Note 4
Total Net Enrolled Students	4,142	4,199	4,341	
Home Ed and Blended Program Students	4,142	4,199	4,341	Note 5
Total Enrolled Students, Grades 1-12	4.440	4,199	- 4,341	
•	4,142		4,341	
Percentage Change	-1.4%	-3.3%		
Of the Eligible Funded Students: Students with Severe Disabilities	37	30	N1/A	FTF of students with severe dischilities as reported by the board via DACI
Students with Severe Disabilities Students with Mild/Moderate Disabilities	37 N/A	30 N/A		FTE of students with severe disabilities as reported by the board via PASI. FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
	4			
ARLY CHILDHOOD SERVICES (ECS)				
	347	318	366	ECS children eligible for ECS base instruction funding from Alberta Education.
ARLY CHILDHOOD SERVICES (ECS)	347	318	366	ECS children eligible for ECS base instruction funding from Alberta Education. ECS children not eligible for ECS base instruction funding from Alberta Education.
ARLY CHILDHOOD SERVICES (ECS)	-	318 - 318		
ARLY CHILDHOOD SERVICES (ECS) Eligible Funded Children Other Children	-	-	9 375	
ARLY CHILDHOOD SERVICES (ECS) Eligible Funded Children Other Children Total Enrolled Children - ECS	- 347	- 318	9 375 800	ECS children not eligible for ECS base instruction funding from Alberta Education.
ARLY CHILDHOOD SERVICES (ECS) Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours		- 318 800	9 375 800	ECS children not eligible for ECS base instruction funding from Alberta Education.
ARLY CHILDHOOD SERVICES (ECS) Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio		- 318 800 0.842 268	9 375 800 0.842	ECS children not eligible for ECS base instruction funding from Alberta Education.
ARLY CHILDHOOD SERVICES (ECS) Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS Percentage Change	- 347 800 0.842 292	- 318 800 0.842 268	9 375 800 0.842	ECS children not eligible for ECS base instruction funding from Alberta Education.
ARLY CHILDHOOD SERVICES (ECS) Eligible Funded Children Other Children Total Enrolled Children - ECS Program Hours FTE Ratio FTE's Enrolled, ECS	- 347 800 0.842 292	- 318 800 0.842 268	9 375 800 0.842 316	ECS children not eligible for ECS base instruction funding from Alberta Education.

NOTES:

1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.

2) Budgeted enrolment is to be based on best information available at time of the 2016/2017 budget report preparation.

3) The # of FTE grade 10-12 students is determined by taking the total # of students' credits / 35; where 35 CEU's = 1 FTE.

4) Other Grade 1-12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.

5) Because they are funded separately, Home Education students are not included with total net enrolled students. In the blended program, funding per student is pro-rated on the percentage of the student's program which is taken at school and at home; home education students are assigned a weighting of 0.25 FTE for base funding.

1085

PROJECTED STAFFING STATISTICS	
FULL TIME EQUIVALENT (FTE) PERSONNEL	

Total Certificated Staff FTE 271.4 277.6 273.4 287.0 FTE for personnal possessing a valid Alberta teaching certificate or equivalency. Percentage change from prior period 2.2% -3.3% -0.7% -4.7% If an average standard cost is used, please disclose rate: \$ 100.000 \$ 100.000 \$ 100.000 Student F.T.E. per certificated Staff 16.3 16.1 16.2 Certificated Staffing Change due to: Please Please Allocate Allocate Allocate (6.2) 4.2 - - na If enrolment change impact, the small class size initiative is to include anylall teachers retained. Other Factors (6.2) 4.2 na If enrolment change impact, the small class size initiative is to include anylall teachers retained. Other Factors (6.2) 4.2 na If enrolment change in Certificated STE Breakdown, where total change is Negative: - - na If enrolment change in Certificated FTE Continuous contracts terminated - - na FTEs - Other (retirement, attrition, etc.) (6.2) 4.2 na Sector reserves: Von-replaced retirees, 2017-2018 Total Negative Chan		Budgeted	Actual	Fall Budget	Actual	
School Based 285.4 271.6 287.4 281.0 Teacher certification required for performing functions at the school level. Non-School Based 6.0 6.0 6.0 6.0 1 Teacher certification required for performing functions at the school level. Total Certificated Staff FTE 271.4 277.6 273.4 287.0 FTE for personnel possessing a valid Aberta teaching certificate or equivalency. Percentage change from prior period -2.2% -3.3% -0.7% -4.7% <th></th> <th>2017/2018</th> <th>2016/2017</th> <th>2016/2017</th> <th>2015/2016</th> <th>Notes</th>		2017/2018	2016/2017	2016/2017	2015/2016	Notes
School Based 265.4 271.6 267.4 281.0 Teacher certification required for performing functions at the school level. Non-School Based 6.0 6.0 6.0 6.0 1 Teacher certification required for performing functions at the school level. Total Certificated Staff FTE 271.4 277.6 273.4 287.0 FTE for personnal possessing a valid Alberta teaching certificate or equivalency. Percentage change from prior period 2.2% -0.3% -0.7% -4.7% If an average standard cost is used, please disclose rate: \$ 100.000 \$ \$ 100.000 Student F.T.E. per certificated Staff 16.3 16.1 16.2 16.2 Enrolment Change (6.2) 4.2 16.2 16.2 16.2 Other Factors (6.2) 4.2 na Non-replaced retires, 2017/2018 16.2 Total Change (6.2) 4.2 na Non-replaced retires, 2017/2018 16.2 Continuous contracts terminated (6.2) 4.2 na Non-replaced retires, 2017/2018 17.2 17.2 17.2						
Control Daskod 6.0 6.0 6.0 6.0 6.0 6.0 6.0 6.0 Teacher certification required for performing functions at the system/central offic Total Certificated Staff FTE 271.4 277.6 273.4 287.0 FTE for personnel possessing a valid Alberta teaching certificate or equivalency. Percentage change from prior pariod -2.2% -3.3% -0.7% 4.7% If an average standard cost is used, please disclose rate: \$ 100.000 \$ 100.000 \$ 100.000 Student F.T.E. per certificatid Staff 16.1 16.2 16.2 Enrolment Change - - 0.1% 16.2 Small Class Size Initiative - - n/h 16.2 Other Factors (6.2) 4.2 - n/h rear-overyaer change in Certificated FTE Breakdown, where total change is Negative: Continuous contracts terminated - - n/h YEEs Continuous contracts terminated - - n/h FTEs - n/h Breakdown, required where year-overy-gear total change in Certificated FTE is 'negative' only. Pleas	TIFICATED STAFF					
International bases 271.4 277.6 273.4 287.0 FTE for personnel possessing a valid Alberts teaching certificate or equivalency. Percentage change from prior period 2.22% 3.3% -0.7% -4.7% FTE for personnel possessing a valid Alberts teaching certificate or equivalency. Percentage change from prior period 2.22% 3.3% -0.7% -4.7% FTE for personnel possessing a valid Alberts teaching certificate or equivalency. If an average standard cost is used, please disclose rate: \$ 100.000 \$ 100.000 \$ 100.000 \$ 100.000 \$ 100.000 Student F.T.E. per certificated Staff 16.3 16.1 16.2 Image: please of the second state of the second s	School Based	265.4	271.6	267.4	281.0	Teacher certification required for performing functions at the school level.
Percentage change from prior period i.e.2.2k -3.3% -0.7% 4.7% i.e.a i.e.a <td>Non-School Based</td> <td>6.0</td> <td>6.0</td> <td>6.0</td> <td>6.0</td> <td>Teacher certification required for performing functions at the system/central office level.</td>	Non-School Based	6.0	6.0	6.0	6.0	Teacher certification required for performing functions at the system/central office level.
Main Structure	Total Certificated Staff FTE	271.4	277.6	273.4	287.0	FTE for personnel possessing a valid Alberta teaching certificate or equivalency.
Student F.T.E. per certificated Staff 16.3 16.1 16.2 Certificated Staffing Change due to: Please Allocate Please Allocate 16.2 Enrolment Change - (13.6) If enrolment change impact, the small class size initiative is to include any/all teachers retained. Small Class Size Initiative - - n/s If enrolment change impact, the small class size initiative is to include any/all teachers retained. Other Factors (6.2) 4.2 n/s berown resume. Non-replaced retires, 2017-2018 Total Change (6.2) 4.2 n/s berown resume. Non-replaced retires, 2017-2018 Breakdown, where total change is Negative: - - n/s FTEs Continuous contracts terminated - - n/s FTEs Other (retirement, attrition, etc.) (6.2) 4.2 n/s Breakdown required where year-over-year total change in Certificated FTE is 'negative' only. Please (6.2) 4.2 n/s Breakdown required where year-over-year total change in Certificated FTE is 'negative' only. Other (retirement, attrition, etc.) (6.2) 4.2 n/s Breakdown required where year-over-year total change in Certificated FTE is 'negat	Percentage change from prior period	-2.2%	-3.3%	-0.7%	-4.7%	
Student F.T.E. per certificated Staff 16.1 16.2 Please Please Please Allocate Allocate Allocate Enrolment Change - (13.6) If engative change impact, the small class size initiative is to include any/all teachers retained. Small Class Size Initiative - - (13.6) If enrolment change impact, the small class size initiative is to include any/all teachers retained. Other Factors (6.2) 4.2 n/a berrow researce Non-replaced retires, 2017-2018 Total Change (6.2) 4.2 n/a berrow researce Non-replaced retires, 2017-2018 Breakdown, where total change is Negative: - n/a FTEs Non-replaced retires, 2017-2018 Continuous contracts terminated - - n/a FTEs Non-replaced retirees, 2017-2018 Other (retirement, attrition, etc.) (6.2) 4.2 n/a becoder (required): Non-replaced retirees, 2017-2018 Total Negative Change in Certificated FTEs (6.2) 4.2 n/a becoder (required): Non-replaced retirees, 2017-2018 Total Negative Change in Certificated FTEs (6.2) 4.2 n/a Breakdown required where year-over	f an average standard cost is used, please disclose rate:	\$ 100,000	\$ 100,000		\$ 100,000	
Please Allocate Please Allocate Please Allocate (c) 42 Enrolment Change - (13.6) If negative change impact, the small class size initiative is to include any/all teachers retained. Small Class Size Initiative - n/n If enrolment change impact on teacher FTEs is negative, include any/all teachers retained. Other Factors (6.2) 4.2 n/n terrolment change impact on teacher FTEs is negative, include any/all teachers retained. Other Factors (6.2) 4.2 n/n terrolment change impact on teacher FTEs is negative, include any/all teachers retained. Other Factors (6.2) 4.2 n/n terrolment change impact on teacher FTE Breakdown, where total change is Negative: (6.2) 4.2 n/n Year-over-year change in Certificated FTE Continuous contracts terminated - n/n TTEs Image: State				J		
Enrolment Change - (13.6) If negative change impact, the small class size initiative is to include any/all teachers retained. Small Class Size Initiative - n/a If enrolment change impact, the small class size initiative is to include any/all teachers retained. Other Factors (6.2) 4.2 n/a Description (required): Non-replaced retires, 2017-2018 Total Change (6.2) 4.2 n/a Description (required): Non-replaced retires, 2017-2018 Breakdown, where total change is Negative: - - n/a Year-over-year change in Certificated FTE Breakdown, where total change is Negative: - - n/a Year-over-year change in Certificated FTE Continuous contracts terminated - - n/a FTEs - Other (retirement, attrition, etc.) (6.2) 4.2 n/a Breakdown required where year-over-year total change in Certificated FTE is 'negative' only. Total Negative Change in Certificated FTEs (6.2) 4.2 n/a Breakdown required where year-over-year total change in Certificated FTE is 'negative' only. Please Allocate - - n/a Breakdown required where year-over-year total change in Certificated FTE is 'negative' only.		Please	Please			
Small Class Size Initiative · <th<< td=""><td></td><td>(6.2)</td><td>4.2</td><td></td><td></td><td></td></th<<>		(6.2)	4.2			
Other Factors (6.2) 4.2 n/a Descriptor (required): Non-replaced retirees, 2017-2018 Total Change (6.2) 4.2 n/a Year-over-year change in Certificated FTE Breakdown, where total change is Negative: Continuous contracts terminated - - n/a Non-permanent contracts not being renewed - - n/a Other (retirement, attrition, etc.) (6.2) 4.2 n/a Total Negative Change in Certificated FTEs (6.2) 4.2 n/a Descriptor (required): Non-replaced retirees, 2017-2018 Total Negative Change in Certificated FTEs (6.2) 4.2 Total Negative Change in Certificated FTEs (6.2) 4.2 n/a Breakdown required where year-over-year total change in Certificated FTE is 'negative' only. Please Allocate Non-replaced retirees, 2017-2018 Please Allocate N/a Breakdown required where year-over-year total change in Certificated FTE is 'negative' only. Please Allocate Non-replaced retirees, 2017-2018 Please Allocate N/a Brease Please Allocate Allocate 170.7 167.5 167.5 169.0 Personnel providing instruction support for schools under 'Instruction' pro	Enrolment Change	-	-	(13.6)	If negative cha	inge impact, the small class size initiative is to include any/all teachers retained.
Total Change Initial Initial <thinitial< th=""> Initial Initial<td>Small Class Size Initiative</td><td>-</td><td>-</td><td>n/a</td><td>If enrolment cl</td><td>hange impact on teacher FTEs is negative, include any/all teachers retained.</td></thinitial<>	Small Class Size Initiative	-	-	n/a	If enrolment cl	hange impact on teacher FTEs is negative, include any/all teachers retained.
Breakdown, where total change is Negative: Continuous contracts terminated - n/a Non-permanent contracts not being renewed - n/a Other (retirement, attrition, etc.) (6.2) 4.2 n/a Total Negative Change in Certificated FTEs (6.2) 4.2 n/a Breakdown required: Non-replaced retirees, 2017-2018 Total Negative Change in Certificated FTEs (6.2) 4.2 n/a Breakdown required where year-over-year total change in Certificated FTE is 'negative' only. Please Allocate ON-CERTIFICATED STAFF Instructional 170.7 167.5 167.5 169.0 Personnel providing instruction support for schools under 'Instruction' program a Plant Operations & Maintenance 8.8 10.8 10.8 Personnel providing support to maintain school facilities	Other Factors	(6.2)	4.2	n/a	Descriptor (required):	Non-replaced retirees, 2017-2018
Continuous contracts terminated · · · · · · · FEs Non-permanent contracts not being renewed · </td <td>Total Change</td> <td>(6.2)</td> <td>4.2</td> <td>n/a</td> <td>Year-over-yea</td> <td>r change in Certificated FTE</td>	Total Change	(6.2)	4.2	n/a	Year-over-yea	r change in Certificated FTE
Continuous contracts terminated · · · · · · · FEs Non-permanent contracts not being renewed · </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Non-permanent contracts not being renewed - n/a FTEs Other (retirement, attrition, etc.) (6.2) 4.2 n/a Descriptor (required): Non-replaced retirees, 2017-2018 Total Negative Change in Certificated FTEs (6.2) 4.2 n/a Breakdown required where year-over-year total change in Certificated FTE is 'negative' only. Please Allocate Please Allocate Non-replaced retirees, 2017-2018 ON-CERTIFICATED STAFF Instructional 170.7 167.5 169.0 Personnel providing instruction support for schools under 'Instruction' program a Plant Operations & Maintenance Res 8.8 10.8 10.8 10.8 Personnel providing support to maintain school facilities		i	n		n	
Other (retirement, attrition, etc.) (6.2) 4.2 n/a Descriptor (required): Non-replaced retirees, 2017-2018 Total Negative Change in Certificated FTEs (6.2) 4.2 n/a Breakdown required where year-over-year total change in Certificated FTE is 'negative' only. Please Allocate ON-CERTIFICATED STAFE Instructional 170.7 167.5 169.0 Personnel providing instruction support for schools under 'Instruction' program a Plant Operations & Maintenance 8.8 10.8 10.8 10.8 Personnel providing support to maintain school facilities	Continuous contracts terminated	-	-	n/a		
Total Negative Change in Certificated FTEs (6.2) 4.2 n/a Breakdown required where year-over-year total change in Certificated FTE is 'negative' only. Please Allocate Please Allocate Please Allocate DN-CERTIFICATED STAFE 170.7 167.5 169.0 Personnel providing instruction support for schools under 'Instruction' program a Plant Operations & Maintenance 8.8 10.8 10.8 10.8 10.8 Personnel providing support to maintain school facilities	Ion-permanent contracts not being renewed			n/a		
Please Allocate ON-CERTIFICATED STAFE Instructional 170.7 167.5 167.5 168.8 10.8 <td></td> <td></td> <td></td> <td>n/a</td> <td>Descriptor (required):</td> <td>Non-replaced retirees, 2017-2018</td>				n/a	Descriptor (required):	Non-replaced retirees, 2017-2018
Allocate ON-CERTIFICATED STAFE Instructional 170.7 167.5 1167.5 1169.0 Personnel providing instruction support for schools under 'Instruction' program a Plant Operations & Maintenance 8.8 10.8 10.8 10.8 Personnel providing support to maintain school facilities	Total Negative Change in Certificated FTEs	(6.2)	4.2		Breakdown ree	quired where year-over-year total change in Certificated FTE is 'negative' only.
Instructional 170.7 167.5 169.0 Personnel providing instruction support for schools under 'Instruction' program a Plant Operations & Maintenance 8.8 10.8 10.8 10.8 Personnel providing support to maintain school facilities						
Plant Operations & Maintenance 8.8 10.8 10.8 10.8 Personnel providing support to maintain school facilities	N-CERTIFICATED STAFF					
	structional	170.7	167.5	167.5	169.0	Personnel providing instruction support for schools under 'Instruction' program areas.
Transport to the transportion of students to and from sci	ant Operations & Maintenance	8.8	10.8	10.8	10.8	Personnel providing support to maintain school facilities
	ansportation	42.7	43.7	44.0	45.2	Personnel providing direct support to the transportion of students to and from school
Other 17.8 18.6 18.7 19.4 Personnel in Board & System Admin. and External service areas.	her	17.8	18.6	18.7	19.4	Personnel in Board & System Admin. and External service areas.
Total Non-Certificated Staff FTE 240.0 240.6 241.0 244.4 FTE for personnel not possessing a valid Alberta teaching certificate or equivalent	otal Non-Certificated Staff FTE	240.0	240.6	241.0	244.4	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change -0.2% -1.6% -0.4% -1.4%	Percentage Change	-0.2%	-1.6%	-0.4%	-1.4%	
	Percentage Change					F le for personnel not possessing a valid Alberta teaching certificate or equivalency.